



Communities are safe and protected

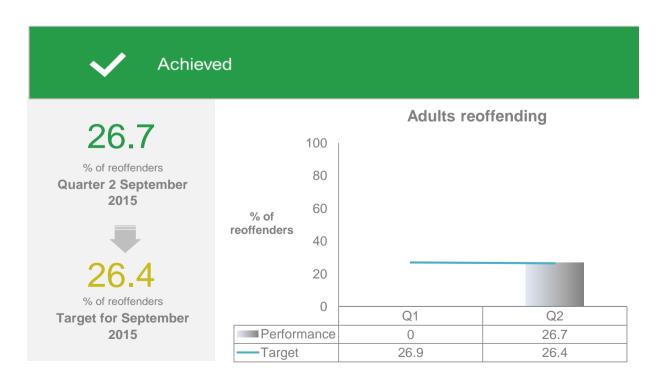
Reduce adult reoffending

Adults reoffending

This is a measure of adult reoffending rates over a 12 month rolling period. Offenders who are formally informed by Lincolnshire Police that they will be recorded as being responsible for committing a crime over a 12 month period are included in the numerator. This includes the following resolution outcomes:

- Charge/summons
- Adult/youth caution
- Penalty Notices for Disorder
- Cannabis Warning
- Community Resolution
- Taken into consideration
- Prosecution not in the public interest (CPS)
- Formal action against the offender is not in the public interest (police)

The denominator is then the number of those offenders who commit another offence in Lincolnshire during a 12 month follow-up period that leads to the offender being informed by the police that they will be recorded as being responsible for the crime. This is a new measurement local to Lincolnshire, it does not replace the existing Ministry of Justice Reoffending Rate but is meant to compliment and allow more timely and practical analysis. The methodology may be subject to changes over the year following consultation with relevant stakeholders around the operational definition of reoffending used by Lincolnshire.



About the latest performance

The frequency of offending is 2.73 offences per adult reoffender. Excluding low volume offence categories, the index offence with the highest binary reoffending rate for adult offenders is shoplifting which is currently 40.4%. Trend data remains under development and will better inform the commentary.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The reducing reoffending objective, as a result of the national rehabilitating offending agenda, has made a fundamental shift moving forward. One of the key objectives is to reduce adult reoffending by 2% which will be achieved by renewed focus, engagement and effective multi-agency working.

About the target range

The target range for this measure allows for some fluctuation against the target decrease.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.





Communities are safe and protected

Reduce fires and their consequences

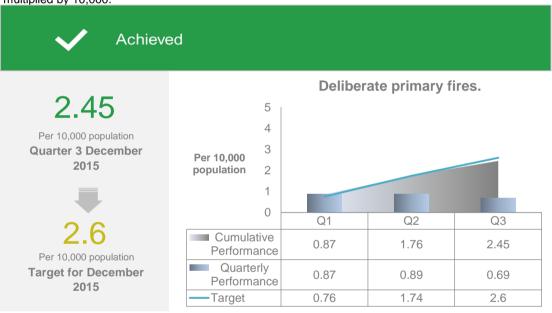
Deliberate primary fires.

Number of incidents of fires involving property (for example buildings, vehicles, recycling banks, caravans and so on); and/or casualties, fatalities or rescues; and/or five or more pumping appliances where the Fire Service attended & determined that the cause of the fire was deliberate/malicious intent (per 10,000 population).

Numerator is the number of deliberate primary fires.

Denominator is the population of Lincolnshire.

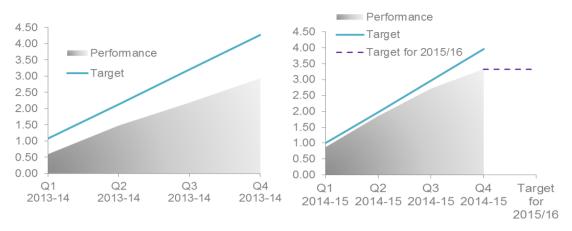
The rate per 10,000 population is calculated as follows: Numerator divided by the denominator multiplied by 10,000.



About the latest performance

It is pleasing to see that we are currently better than target for this indicator after having reported being behind target at quarter 1 & within the tolerance range of our target at quarter 2. If we compare to quarter 3 last year, we have seen a reduction of 9% (17 incidents) in the number of deliberate primary fires however, 2014/15 saw an increase compared with 2013/14 & we are currently still slightly higher than the quarter 3 2013/14 figure. Deliberate fires in dwellings & vehicles continue to account for the largest proportion of all deliberate primary fires (51% this year - 91 incidents) but it is pleasing to see that deliberate fires involving these property types have both reduced compared with last year (deliberate dwelling fires down from 28 at quarter 3 last year to 20 this year, deliberate vehicle fires down from 81 to 71). There has, however, been a small increase in the number of deliberate primary fires in prisons (up from 12 at quarter 3 last year to 19 this year) which are premises that are not under the jurisdiction of Fire & Rescue. If we look at the locations of the deliberate primary fires, the biggest reduction has been seen in East Division (Boston Borough Council & East Lindsey District Council areas) which is down from 62 at quarter 3 last year to 38 this year. There has also been a small reduction in South Division (South Kesteven & South Holland District Council areas) which is down from 53 to 48 but we have seen an increase in West Division (Lincoln City Council, West Lindsey & North Kesteven District Council areas) which is up from 81 to 93. The Arson Task Force review deliberate fires on a daily basis to identify trends which allows our staff to target the most appropriate areas within the Divisional boundaries, in line with the Service Plan activity.

Deliberate primary fires (per 100,000 population



Measure Name	Delibera	te primar	y fires.						
	2013-14				2014-15	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance (per 100,000 population)	0.61	1.49	2.2	2.94	0.87	1.85	2.71	3.33	
Target	1.07	2.14	3.20	4.27	0.99	1.99	2.98	3.97	3.33
Numerator	44	107	158	211	63	134	196	241	241
Denominator	718,800	718,800	718,800	718,800	724,500	724,500	724,500	724,500	724,500

About the target

Target set to aim for continuous improvement, including the following factors: 1) Progress towards 2020 Vision targets, 2) To intend to perform in the top half nationally when compared to other Fire and Rescue Services, 3) The results of our performance last year, 4) Our Service priorities and 5) Drive for continuous improvement.

About the target range

A target range of 5% either side of the likely number of incidents at the end of the year.

About benchmarking

Data is benchmarked with other Fire and Rescue Services





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Children are safe and healthy

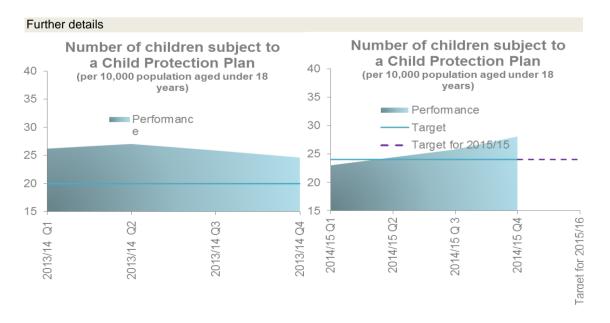
Children who are subject to a Child Protection Plan

A child protection plan is a plan drawn up by the local authority. It sets out how the child can be kept safe, how things can be made better for the family and what support they will need.



About the latest performance

This quarter we have seen a reduction of children on a child protection plan. This is the lowest it has been in over a year.



Measure Name	Children	who are	subject to	a Child Pr	otection	Plan			
	2013-14				2014-1	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	26.2	27	25.84	24.62	23	24.4	25.8	28.1	
Target	20	20	20	20	24	24	24	24	24

About the target

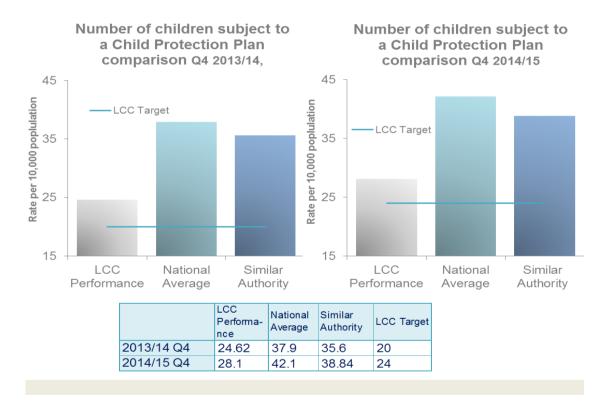
The target has reduced by 2 from previous year, this is to take into account the work around early help, which is the intervention and support put in place to help children and their family before a child enters local authority care.

About the target range

The target range is between 320 to 380 children. This equates to 21 % per 10,000 population aged under 19 to 25% per 10,000 population aged under 18.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).





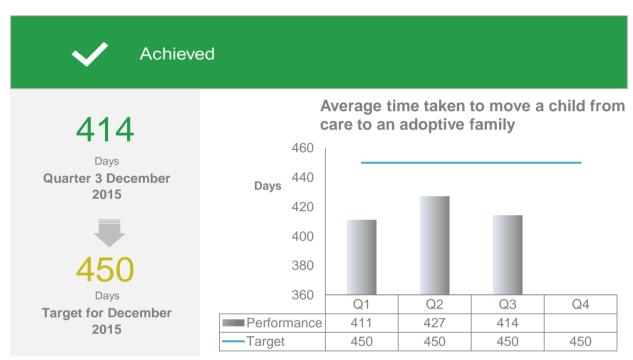


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Children are safe and healthy

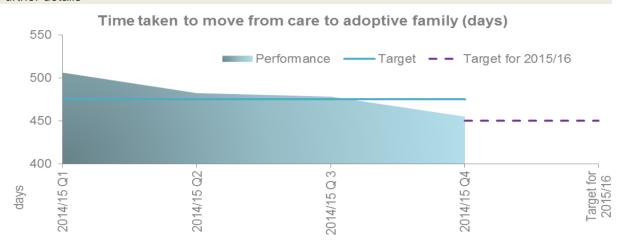
Average time taken to move a child from care to an adoptive family

Average number of days between the child entering care and moving in with their adoptive family.



About the latest performance

This quarter again shows an improvement in the timeliness of adoption and is in line with the Adoption Reform Agenda. The vast majority of Lincolnshire children continue to be placed quickly and this is conformed by current year performance. The adoption services rigorous and creative family finding activity, supported by robust twin tracking processes, ensures that children are placed with their adoptive families at the earliest opportunity. Lincolnshire's performance against this indicator remains strong compared with the national average and statistical neighbours. Lincolnshire has again performed below the national threshold. Lower is better.



Measure Name	Average	time take	en to move	a child fro	om care t	to an ado	ptive fam	nily	
	2013-14				2014-1	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance				511	506	482	478	455	
Target					475	475	475	475	450

About the target

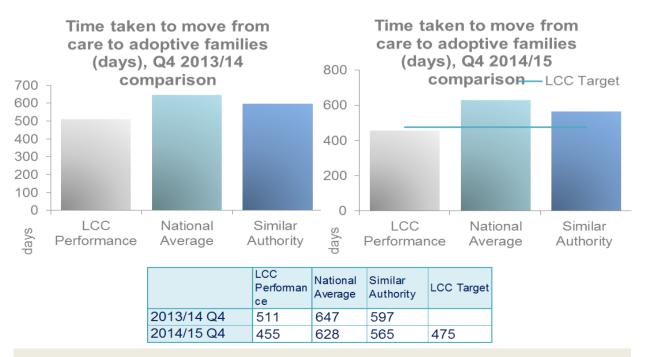
This target was reduced by 25 days from the previous year's target. This would be in line with Cornwall who were ranked top of the similar local authorities. If we aspire to this we should be in the top quartile.

About the target range

The value has been set to an upper level of 540 which should still retain our positon in the top quartile. No lower value has been set. Achievement of this target would be deemed a considerable improvement

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).





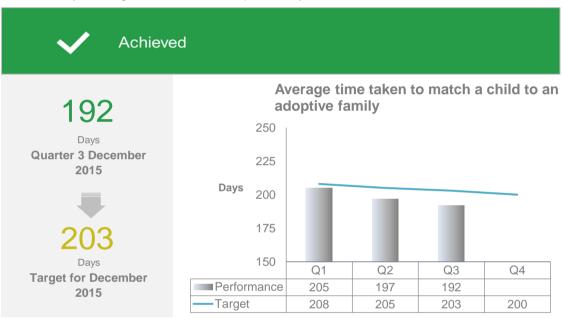


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Average time taken to match a child to an adoptive family

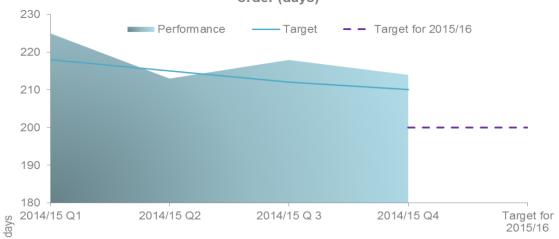
Average number of days between the local authority receiving the court order to place a child and the local authority deciding on a match to an adoptive family



About the latest performance

This measure has shown continuous improvement over both the 3 year rolling total, the single year 2014/15 and the first three quarters of this year. Improvement in this measure is attributable to the monthly performance reporting and the robust tracking of cases. There continues to be a small cohort of children whose timescales will not meet this target and this is due to applications from parents for leave of the court to appeal orders. If leave is granted then this prevents the authority being able to place the child with adopters until the matters are dealt with in court. These children will fall out of this quarter, but may impact upon the performance in the last quarter and moving forward into 2016/17. In addition the service is seeing a decrease in the numbers of children being granted a placement order, therefore it is anticipated that this performance measure may not be sustained in 2016/17.

Time taken to match a child to adoptive family following court order (days)



Measure Name	Average	time take	en to matc	h a child to	an ado _l	otive fami	ly		
	2013-14				2014-1	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	214	214	214	214	225	213	218	214	
Target					218	215	212	210	200

About the target

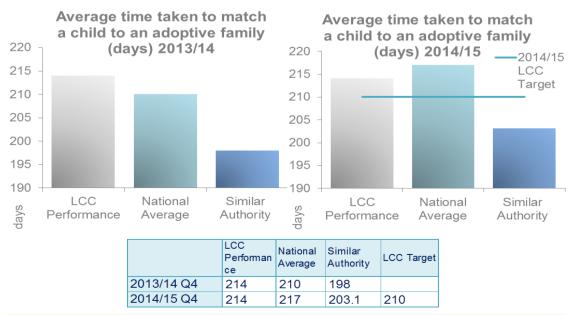
The target decreases at the same rate as the previous year, there are potential cases coming through with notable higher timescales

About the target range

Both upper and lower target ranges have been set to 10 days. Achievement of the upper target range would almost match the position the Council achieved for 2012-2014 and maintain the performance, stopping a downward trend indicated by the national data. Achievement of the lower target range would be a significant improvement and change in direction and should be enough to move us up into the second quartile.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).







Communities are safe and protected

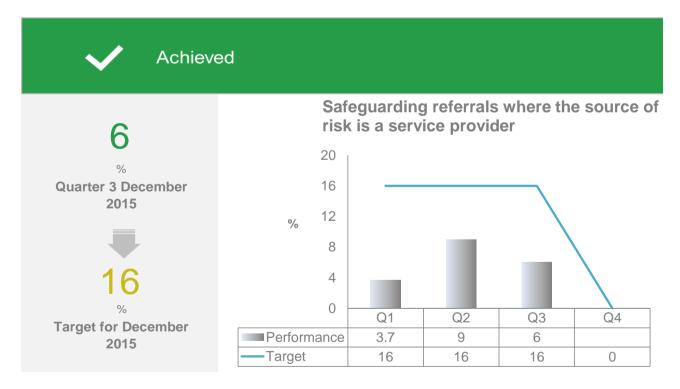
Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

Safeguarding referrals where the source of risk is a service provider

This measure records the proportion of safeguarding referrals where 'source of risk' is a 'service provider'.

Numerator: Number of safeguarding referrals where the 'source of risk' is a 'service provider'. Denominator: Number of safeguarding referrals.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



About the latest performance

This is a difficult measure to monitor since clearly we do not want care professionals to be the source of risk to vulnerable people. Equally though, we want to encourage and empower individuals, colleagues, friends and family to report safeguarding issues and improve the quality of services.

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.





Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

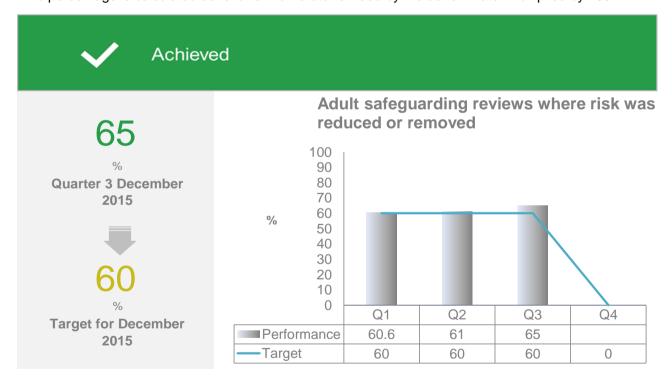
Adult safeguarding reviews where risk was reduced or removed

This measure records the proportion of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.

Numerator: Number of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.

Denominator: Number of safeguarding referrals.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



About the latest performance

One element of assessing the effectiveness of the safeguarding intervention is to monitor whether the risk has been reduced or removed. In almost two-thirds of enquiries, this has been the case. However, safeguarding is about empowering people to manage their own risk and respect the wishes of the victim.

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.





People are supported to live healthier lifestyles

People referred for alcohol treatment completing treatment in a planned way

This measure tracks the percentage of people who leave alcohol treatment in a planned and successful way.

Leaving treatment for substance misuse in a structured, planned way, having met all of the goals set at the start and throughout the treatment journey (by the service user and their key worker) is known to increase the likelihood of an individual sustaining their recovery in the longer-term.

The wider impacts on society are measured by alcohol influenced antisocial behaviour and violence in Protecting the public commissioning strategy.

Numerator:

Number of successful completions

(National drug Treatment Monitoring System (NDTMS))

Denominator:

Number of completions

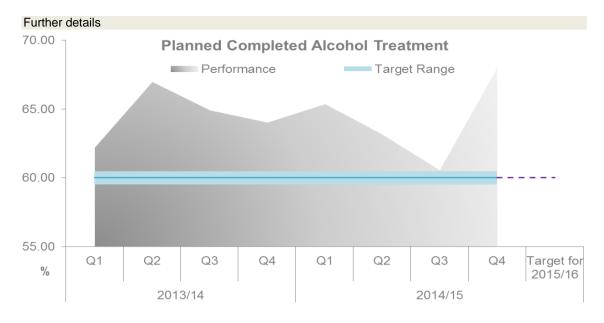
(National drug Treatment Monitoring System (NDTMS))



About the latest performance

The payment model for alcohol services uses a Payment by Results model. It is set up to reward the providers for ensuring clients successfully complete their treatment pathway.

The provider continues to sustain above target performance for people completing alcohol treatment in a planned way. Of the 181 clients seen across the partnership, 122 have successfully completed treatment in a planned way during Q2.



Measure Name	People re	eferred fo	or alcohol	treatment o	completi	ng treatm	ent in a p	lanned w	ay
	2013-14				2014-1	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Perform ance	62%	67%	65%	64%	65%	63%	61%	68%	
Numerator	112	130	113	134	112	110	100		
Denom inator	180	194	174	206	171	181	164		
+2%	61%	61%	61%	61%	61%	61%	61%	61%	
Lower Range - 2%	59%	59%	59%	59%	59%	59%	59%	59%	
Target	60%	60%	60%	60%	60%	60%	60%	60%	60%

About the target

The year end figure for 2012/2013 is used as a baseline / target for this measure as this represents a good level of success for treatment services.

About the target range

About benchmarking





Peoples' health and wellbeing is improved

People aged 40 to 74 offered and received an NHS Health Check

The NHS Health Check programme aims to help prevent heart disease, stroke, diabetes and kidney disease. Everyone between the ages of 40 and 74, who has not already been diagnosed with one of these conditions, will be invited (once every five years) to have a check to assess their risk of heart disease, stroke, kidney disease and diabetes and will be given support and advice to help them reduce or manage that risk. A high take up of NHS Health Check is important to identify early signs of poor health leading to opportunities for early interventions.

Numerator:

Number of people aged 40-74 eligible for an NHS Health Check who received an NHS health check in the financial year

(Integrated Performance Measures Monitoring Return (IPMR_1), NHS England)

Denominator:

Number of people aged 40-74 eligible for an NHS Health Check who were offered an NHS Health Check in the financial year

(Integrated Performance Measures Monitoring Return (IPMR_1), NHS England)



About the latest performance

The target number of people to be invited over the 5 year cycle is 232,256 (46,452 annually). We are in the third year of the 5 year rolling cycle. In the first two years we have invited 99,728, an average of 49,864 annually which puts us ahead of where we need to be to meet our 5 year target of 232,256. As we over invited in 2014/15 as a county, we need to invite 39,286 patients this year to keep us on track to meet out 5 year targets.

Q1, Q2 and Q3 this year show an improvement on uptake from the same periods last year (2014/15 Q1 uptake was 44%, Q2 uptake was 50% Q3 uptake was 48%).

We are about 2/3 of the way through the phase one audits and we are concentrating on assisting practices to record the correct data for each patient and to be vigilant on the numbers of invited and assessed. By not inviting over the number of eligible patients each year this allows practices to concentrate on following up with the second and third invitations and increase their uptake.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The target has been set to ensure our programme exceeds the national average and is in line with regional performance.

About the target range

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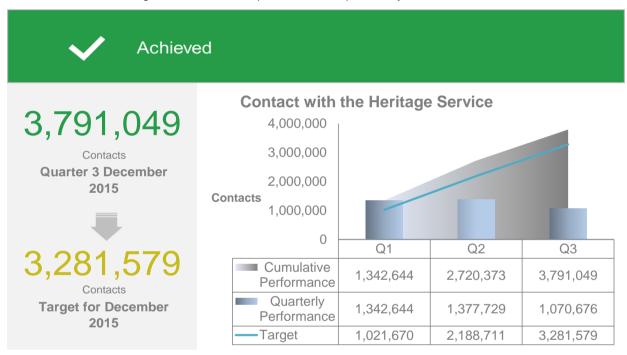




Enable and encourage people to participate in Lincolnshire's culture

Contact with the Heritage Service

Contact with the heritage service either in person, on the phone, by email or via the website



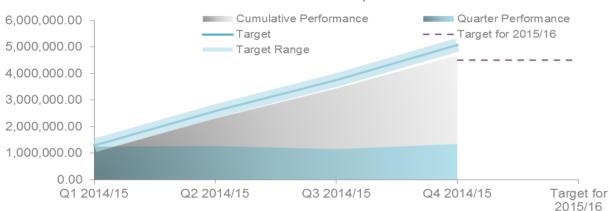
About the latest performance

Year to date performance has exceeded the target, reflecting excellent over performance in relation to visits in person, school visits and outreach, mainly due to the Castle. Further work is required to improve usage of 'Lincs to the Past' web portal both in its content and signposting to the site itself.





Contact wih the heritage service (either in person, on the phone, by email or via he website)



Measure Name	Contact	with the H	leritage S	ervice					
	2013-14				2014-15	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative Performance	1,251,789	2,517,602	3,661,081	5,000,757	1,043,266	2,306,749	3,426,040	4,674,621	
Quarter Performance	1,251,789	1,265,813	1,143,479	1,339,676	1,043,266	1,263,483	1,119,291	1,248,581	
Upper Range +5%	1,553,824	2,984,184	4,324,690	5,926,466	1,349,998	2,718,593	3,948,926	5,339,158	
Lower Range - 5%	1,405,840	2,699,976	3,912,814	5,362,040	1,221,426	2,459,679	3,572,838	4,830,666	
Target	1,479,832	2,842,080	4,118,752	5,644,253	1,285,712	2,589,136	3,760,882	5,084,912	4,500,000
About the target									

The 2015/16 target has been calculated using actual performance in 2014/2015 and inflated slightly to allow for increases in visitor numbers due to the reopening of Lincoln Castle on the 1st April 2015.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

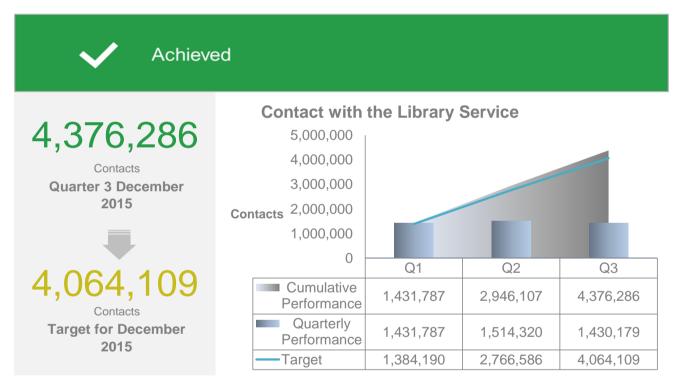




Enable and encourage people to participate in Lincolnshire's culture

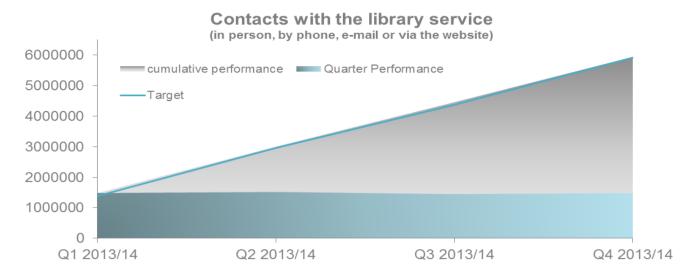
Contact with the Library Service

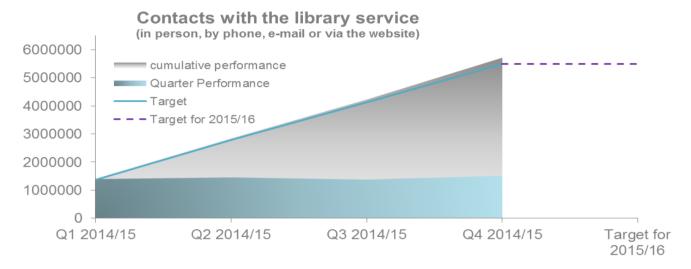
Contact with the library service either in person, on the phone, by email or via the website



About the latest performance

During a period of profound change for the service, use of libraries continues to be a mass-participation activity. In Q3 performance exceeded the target by 312,177 (8%), actual performance being 4,376,286 against a target of 4,064,109. Contact with the service comprises physical visits to service points and 'online' interactions. Performance in these areas needs to be understood in the context of reduced opening hours at most libraries since May 2014 and technology allowing customers to access services at their convenience and outside the opening times of sites. The Q3 performance bears out this analysis. "On Line" interactions (i.e. Library catalogue, e-books, e-magazines and contact with the CSC), achieved 2,703,905 interactions against a target of 2,386,866. Performance was exceeded by 317,039 or 13%. "Physical" interactions (i.e. all service points including mobiles and physical sites), achieved 1,672,381 interactions against a target of 1,677,244.





Measure Name	Contact	with the L	ibrary Ser	vice					
	2013-14				2014-15	,			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative performance	1,480,199	3,003,724	4,456,982	5,938,551	1,398,781	2,852,103	4,218,992	5,727,843	
Quarter Performance	1,480,199	1,523,525	1,453,258	1,481,569	1,398,781	1,453,322	1,366,889	1,508,851	
Target	1,389,868	2,951,658	4,376,668	5,924,714	1,372,177	2,782,488	4,127,669	5,500,000	5,500,000

About the target

The target for 2015/16 reflects the uncertainty surrounding library provision within community hubs.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area. The Chartered Institute of Public Finance and Accountancy (CIPFA) do produce some annual statistics; however the definition used by CIPFA relates to people visiting libraries for library purposes and does not match the definition nor data set used to report Library Interactions.

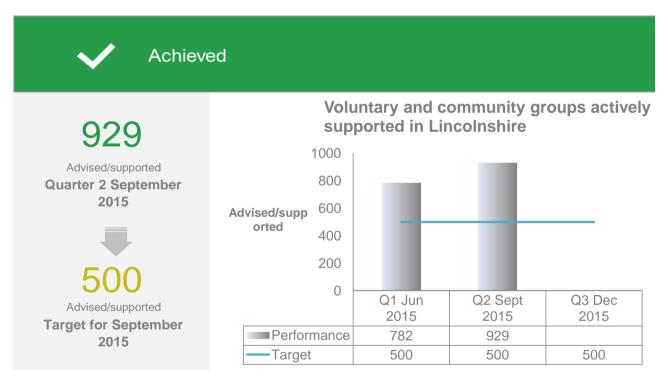




Communities and residents are supported to be involved in local decision making and have their views taken into account

Voluntary and community groups actively supported in Lincolnshire

A Non-governmental organisation refers to civil society organisations (i.e. voluntary organisations and community led organisations).



About the latest performance

The target number of Civil society Organisations supported over the granted 2 year period is 4,000 (2,000 annually)

Qtr 2 of this second year shows an improved number of groups accessing support from Qtr 1; this is a similar trend to year 1. We are therefore anticipating the final 2 Qtrs. will follow last year's trend.

Voluntary and community groups atively supported in Lincolnshire



Measure Name	Voluntary	y and cor	nmunity gr	oups activ	ely suppo	orted in L	incolnshi	re	
	2014-15				2015-16	3			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	1,232	1,164	975	657	782	929	-	-	
Target	500	500	500	500	500	500	500	500	500
Upper range	525	525	525	525	525	525	525	525	
lower range	475	475	475	475	475	475	475	475	

About the target

About the target range

About benchmarking





Young people are supported to reach their potential

Young People Not in Education, Employment or Training

A young person who is no longer in the education system and who is not working or being trained for work

Numerator: Number of young person no longer in the education system and not working or being trained for work.

Denominator: Number of young people in the education system, working or being trained for work.

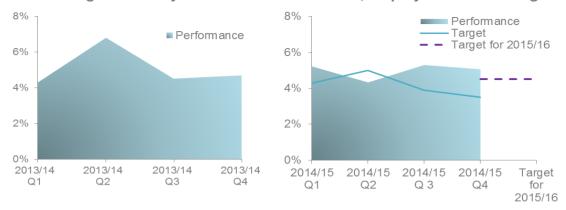
The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



About the latest performance

Performance is better than the target set. However, this figure should be regarded with caution in that whilst performance is showing as better than target, there is the potential for the percentage of young people who are NEET to increase as the unknown figure is reduced particularly as there is a slight underperformance against the unknown target. Whilst there is no comparative data for quarter 3, the trend shows that performance continues to compare favourably with national performance and that of our statistical neighbours.

Percentage of 16-18 year olds not in education, employment or training



Measure Name	Young Po	eople No	tin Educa	tion, Empl	oyment o	r Training]		
	2013-14				2014-15	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Performance	4.3%	6.8%	4.5%	4.7%	5.2%	4.3%	5.3%	5.1%	
Target					4.3%	5.0%	3.9%	3.5%	4.5%

About the target

The current number of Young People Not in Education, Employment or Training has crept up. This has happened as the number of Young people in the 'Unknown' category has drastically reduced on previous years. This upward trend of NEETs is expected to stabilise and we are working on reducing the figure through 2015/16 and 16/17 year olds.

About the target range

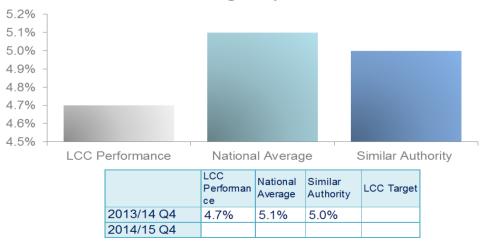
In Q1 2015/16 we want to be no worse than Q1 2014/15 which was 5.2% In Q2 we want to see an improvement on Q2 2012/13 which is our best performance over the last 3 years. In Q3 and Q4 the target range is plus or minus 0.2 percentage points of target of 4.5%

About benchmarking

For all our comparators the overall NEET figure is between 4.5% and 5%. Lincolnshire is now outside of this range and an aspiration for the year is to get back to the lower level of NEET whilst keeping our counties unknown figure decreasing.

We have the option of benchmarking nationally and at similar authority level.

Percentage of young people not in education, employment or training comparison 2013/14.



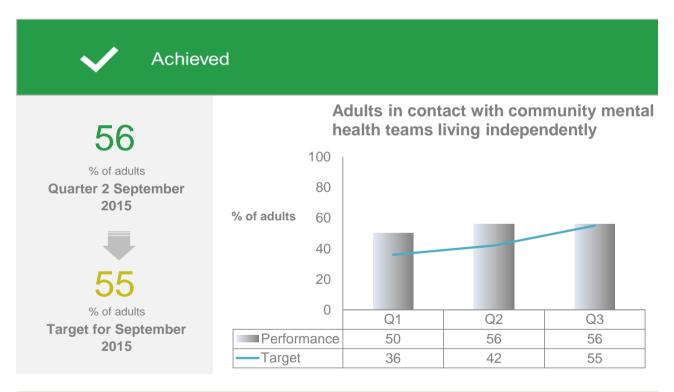




Enhanced quality of life and care for people with learning disability, autism and or mental illness

Adults in contact with community mental health teams living independently

Proportion of adults in contact with secondary mental health services living independently, with or without support. (Section 75 arrangement with Health)



About the latest performance

This measure is reported from the Mental Health Minimum Dataset (MH-MDS). In quarter 2, 56% of adults in contact with community mental health teams were living independently which is an increase from 50% in quarter 1. A target of 55% has now been agreed which was exceeded in quarter 2.

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.





People are supported to remain independent and at home

Permanent admissions to residential and nursing care homes aged 65+

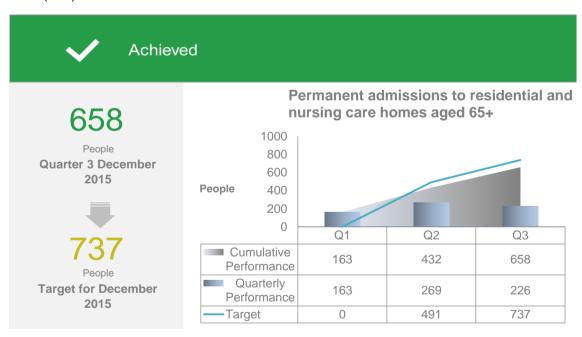
The number of admissions of older people to residential and nursing care homes relative to the population size (65+).

Numerator - The number of LCC funded/part funded permanent admissions of older people, aged 65+, to residential and nursing care during the year.

Denominator - Size of older people population (aged 65+) in Lincolnshire based on the Office of National Statistics mid-year population 2013 estimates.

The desired outcome is fewer permanent admissions to residential and nursing care homes (65+).

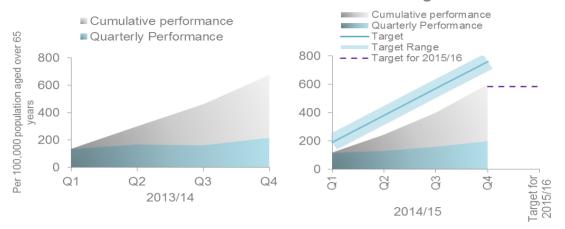
This is a Adult Social Care Outcomes Framework (ASCOF) 2a part 2 and reported in the Better Care Fund (BCF).



About the latest performance

In the first 3/4 of this financial year there have been 658 permanent admissions to residential and nursing care for clients aged 65+. This equates to 411 per 100,000 population (65+). Performance is slightly worse compared to the same period last year when there had been 642 (401.4 per 100,000 population) admissions. However the quarter 3 performance is better than the target of 737 (lower is better). This a Better Care Fund measure and goes a long way to demonstrating the effectiveness of Adult Care at preserving people's independence in a community setting.

Permanent admissions to residential and nursing care home



Measure Name	Permane	ent admis	sions to re	esidential a	and nursi	ng care h	omes ag	ed 65+	
	2013-14				2014-15	5			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Cumulative performance	132.1	299.8	459.7	674.3	115.0	243.8	401.4	600.2	
Quarterly Performance	132.1	167.7	159.9	214.6	115.0	128.8	157.6	198.8	
Target					189.8	379.5	569.3	759.0	582.9
Upper Range					227.7	417.4	607.2	796.9	
Lower range					151.8	341.6	531.3	721.1	

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

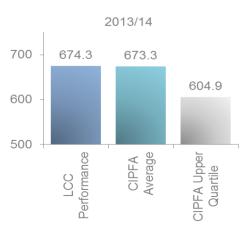
About the target range

5% +/-. Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Permanent admissions to residential and nursing care homes aged 65+ per 100,000 population CIPFA Comparison (Smaller is Better)



Authority	2013/14 Actual	Rank
Gloucestershire	822.6	16
Norfolk	799.3	15
Northamptonshire	780.3	14
Leicestershire	756.2	13
Derbyshire	738.1	12
Cambridgeshire	734.2	11
Staffordshire	676.2	10
Lincolnshire	674.3	9
Nottinghamshire	651.2	8
Suffolk	649.0	7
Worcestershire	628.0	6
Cumbria	609.9	5 _
Somerset	589.9	4
Devon	556.4	3 _
Warwickshire	554.7	2
North Yorkshire	525.4	1 _
		(



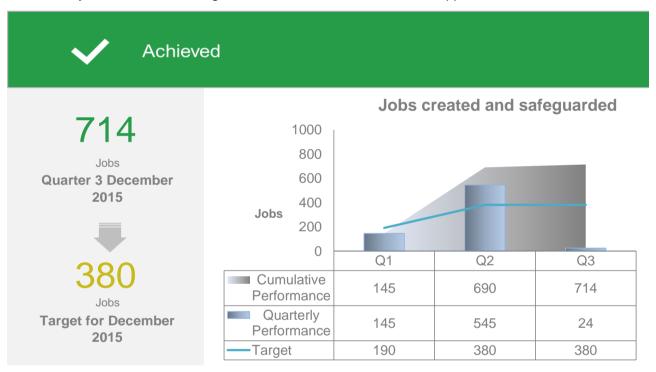


Businesses Are Supported to Grow

Jobs created as a result of the Council's support

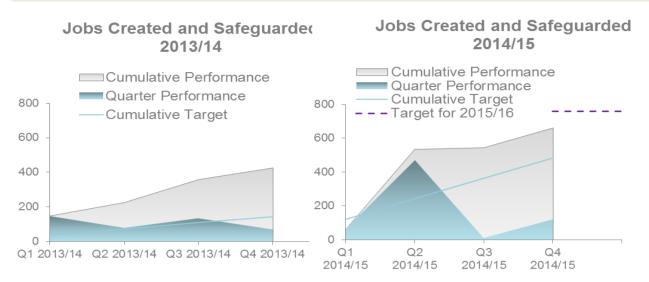
Jobs created and safeguarded

Number of jobs created and safeguarded as a result of the Council's support.

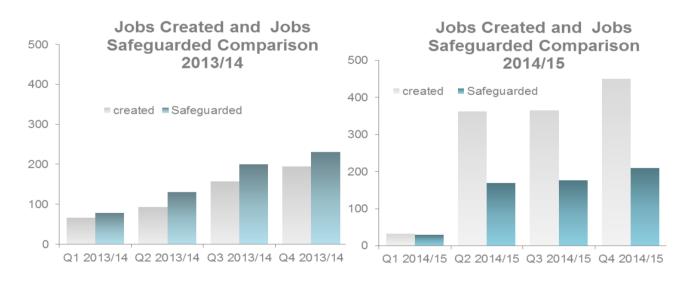


About the latest performance

The majority of the jobs created were done in quarters 1 and 2, when the achievements done by the work of UK Trade and Industry were recorded. These were primarily support for major manufacturing businesses. 24 jobs were created in small and medium sized enterprises during quarter 3 as a result of the enterprise support services that the council commissions. A similar figure can be expected to be achieved in guarter 4.



Measure Name	Jobs created and safeguarded								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Quarter Performance	146	78	134	68	63	470	9	119	
Cumulative Performance	146	224	358	426	63	533	542	661	
Cumulative Target	36	72	108	142	121	242	363	482	758



Measure Name	Jobs created and safeguarded								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Created (cumulative)	67	93	158	195	33	363	365	451	
Safeguarded (Cumulative)	79	131	200	231	30	170	177	210	

About the target

The council commissions a series of programmes which help business leaders to grow their business. This includes the building of business sites and premises for selling or renting to businesses which are growing. We do this in order to create jobs in the county, and the jobs are counted in this target.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.

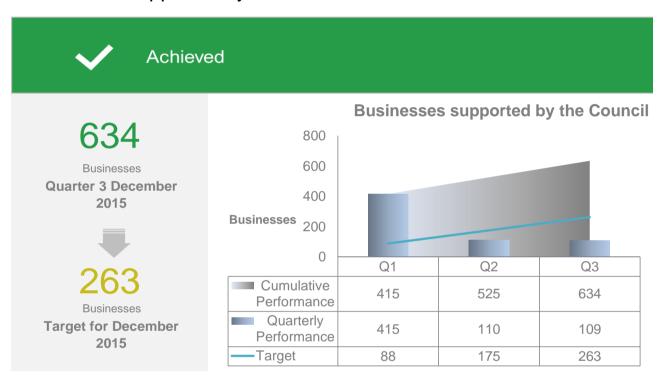




Businesses Are Supported to Grow

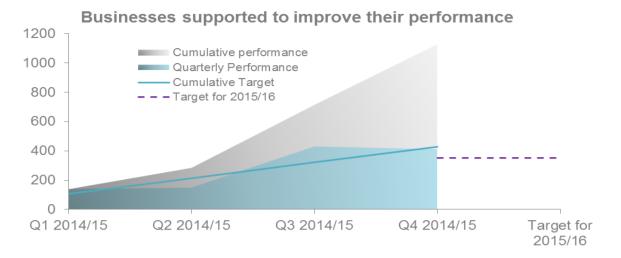
Jobs created as a result of the Council's support

Businesses supported by the Council



About the latest performance

The enterprise support services that the council commissions —especially the Business Growth Hub and the Lincolnshire Investment Network- continue to operate successfully. 109 additional businesses were supported during quarter 3 and a similar amount can be expected to be supported during quarter 4. The Business Growth Hub adviser service is particularly popular, and there is currently a waiting list of businesses wishing to receive the service. It is hoped that the ERDF bid which has been made to extend the council's enterprise growth services will be able to provide extra capacity and thus to reduce waiting times.



Measure Name	Businesses supported by the Council								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target for 15/16
Quarterly Performance					137	149	429	412	
Cumulative performance				894	137	286	715	1127	
Cumulative Target				407	107	215	322	429	350

About the target

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



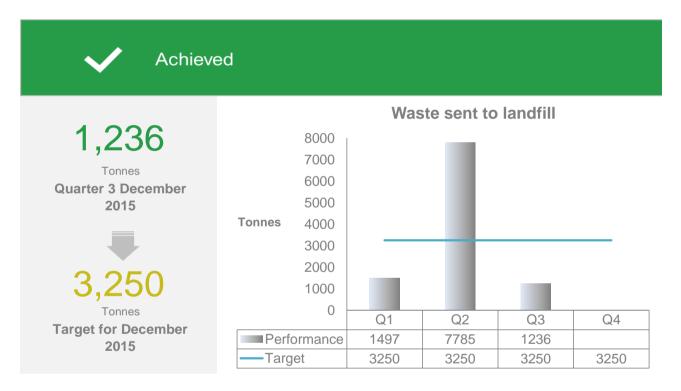


Businesses Are Supported to Grow

Increase recycling

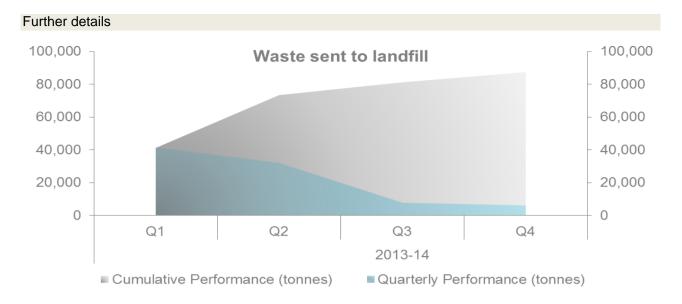
Waste sent to landfill

The tonnage of waste collected by either the County or District Councils which was sent to landfill.



About the latest performance

This is an estimate until final figures have been verified by the Department for Environment, Food and Rural Affairs (due in May). Our Energy from Waste facility continues to receive the vast majority of the waste that would previously have gone to landfill. Since no further major change in our landfill tonnage is expected in the next few years, it has been recommended that this indicator is no longer reported on after the end of 2015/16.





Measure Name	Waste sent to landfill								
	2013-14				2014-15				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	2015/ 2016
Quarterly Performance (tonnes)	41,361	32,022	7,858	6,183	5,033	2,047	5,485	2,076	
Cumulative Performance (tonnes)	41,361	73,383	81,241	87,424	5,033	7,080	12,565	14,641	
Target					5,630	5,630	5,630	5,630	13,000
Forecast (March 2016)									11,100

About the target

It is estimated that we have 163,000 tonnes of residual (non-recycled) waste. We aim to send 150,000 tonnes to Energy from Waste, leaving 13,000 tonnes to go to landfill.

About the target range

A small percentage change in overall residual waste could lead to a much larger change in landfilling, so a wide target range has been set.

About benchmarking

As tonnage of waste landfilled depends on the size of a Local Authority, comparisons with other councils is not meaningful.

